Inventory of Major Capital Projects

The inventory of major projects provides information on capital projects and spending programs in Newfoundland and Labrador valued at $1 million or more. The list includes both public[2] and private projects that are either continuing or beginning in the current year. In many cases the capital spending figure quoted includes spending from previous years. The inventory was prepared between January and mid-March 2013.

According to this year's inventory, over $36 billion in major capital spending is planned or underway in the province. The Mining, Oil and Gas category tops the list at about $20 billion (see table). The Hebron oil project is the single largest item in the category with a total estimated cost of $14.0 billion. Utilities is the second largest category in the listing (the Muskrat Falls project is the largest project in this category). Industrial/Manufacturing is third in size, mainly reflecting the nickel processing facility at Long Harbour. Public sector spending is also significant in the listing as evidenced by figures in categories such as Transportation, Municipal Infrastructure, Health Care/Personal Care and Education.

The listing on the following pages is organized by project type (e.g. Commercial, Health Care/ Personal Care, Transportation). Key information is included, such as project name, capital cost, start and end date, and description. When possible geographic information is also provided, including community and economic zone. Readers can find a map illustrating the location of each economic zone in the province on page 53.

An asterisk (*) by a project name denotes that the project has a start and end date on a fiscal year

Major Projects ($ Millions)	
Mining and Oil & Gas	20,276.4
Utilities	6,417.8
Industrial/Manufacturing	4,389.4
Residential	1,137.2
Municipal Infrastructure	1,005.1
Transportation	962.5
Health Care/Personal Care	820.9
Other Investment	470.5
Tourism/Culture/Recreation	396.7
Commercial	361.6
Education	322.4
Agriculture/Fishery/Forestry	62.1
Total	**36,622.6**

Note: Some projects contain ranges for their capital cost. In these cases, the mid-point of the range was used in the summations above. Capital costs for some projects were not available. As a result, their cost is not reflected in the table above.

New Placentia Bridge

Torngasok Cultural Centre

2 Readers will note that in some project descriptions government is identified as a source of funding. This reference, in most cases, is based on information provided by the project's proponent and should not be interpreted as an announcement by government of funding approval. Readers should also note that while every effort has been made to identify projects and research information, this list is not exhaustive. The information was gathered at one point in time and in some cases protecting the requested confidentiality of information has prohibited the publishing of projects. Readers should not base investment or business decisions on the information provided.

basis (e.g. start/end denoted as 2013 refers to the project starting and ending in fiscal year 2013-14; start/end denoted as 2013/2014 refers to the project starting in fiscal year 2013-14 and ending in fiscal year 2014-15). All other years are reported on a calendar year basis. Abbreviations used include TBD (to be determined) and NA (not available).

The major project listing is also available on the Economic Research and Analysis Division's website (*www.economics.gov.nl.ca*) in a searchable database. The online database includes search capabilities by Industry, Community and Economic Zone. As well, there is a feature that allows readers to help identify projects for future lists.

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Agriculture/Fishery/Forestry				
Aquaculture Operation	38.6	2009/2016	13	Gray Aqua Group Ltd. - establishment of a 20-site aquaculture operation consisting of 16 salmon sites and four trout sites. As well, the construction of a processing plant in Hermitage. Partial funding from ACOA and the provincial government. (Bay d'Espoir, Hermitage)
Foreign Animal Disease Laboratory*	3.2	2012/2013	19	Establishment of a foreign animal disease laboratory and biomedical waste incinerator to help manage the risks of animal diseases that pose threats to industry or human health. Provincial and federal funds. (St. John's)
Forest and Agriculture Access Roads*	5.9	2013/2013	Various	Construction of access roads on Crown land. Provincial funds. (Various)
Harbour Development*	6.6	2013/2013	Various	Fisheries and Oceans Canada - Small Craft Harbours program. An ongoing program consisting of the repair, maintenance and development of active fishing harbours. Federal funds. (Various)
Salmon Aquaculture Operation	2.0	2013/2013	13	Northern Harvest Sea Farms Newfoundland Ltd. - annual expenditures in marine improvements to support salmon farming operations. (Connaigre Peninsula)
Wharves*	5.8	2013/2013	13	Funding for reconstruction of the aquaculture wharf in Milltown; an extension to the Pool's Cove wharf that was constructed in 2011/12; and construction of a new aquaculture inflow wharf in Harbour Breton. Provincial and federal funds. (Harbour Breton, Milltown, Pool's Cove)
Commercial				
Business Park	95.0	2012/2018	19	KMK Capital Inc. - construction of the Field Power Centre, a 50.44-acre retail and industrial development located off Torbay Road. (St. John's)
Car Dealership	NA	2012/2013	19	City Honda - three-phase expansion and renovation of the existing City Honda dealership on Kenmount Road. (St. John's)
Commercial Building	4.0 - 5.0	2013/2015	19	Baine Johnston Properties Ltd. - construction of a new retail development, including a furniture superstore, to be located on East White Hills Road. (St. John's)
Commercial Building	5.5	2013/2013	11	Construction of a new Home Hardware store featuring retail and warehouse space. (Springdale)
Commercial Building	2.1	2013/2013	19	North Shore Roofing - construction of a 21,000 sq. ft. pre-engineered building at Bremigans Boulevard. (Paradise)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Commercial Building	1.6	2012/2013	19	B and B Sales Limited - construction of a commercial distribution centre with warehouse, office and showroom space on Kenmount Road. (Paradise)
Commercial Building	3.4	2012/2013	19	North Atlantic Marine Supplies & Services Inc. - construction of a 30,000 sq. ft commercial building on Kenmount Road. (Paradise)
Commercial Building	1.9	2013/2013	19	64054 Newfoundland and Labrador Inc. - construction of a 12,000 sq. ft. commercial building with office and warehouse space on Kenmount Road. (Paradise)
Commercial Building	10.0	2013/2013	19	Target - renovation and conversion of the former Zellers store located at Cabot Square on Stavanger Drive into a new Target store. (St. John's)
Commercial Building	10.0	2013/2013	8	Target - renovation and conversion of the former Zellers store located at the Corner Brook Plaza into a new Target store. (Corner Brook)
Commercial Development	10.1	2012/2013	19	East Port Properties Limited - construction of two warehouse buildings measuring 37,800 and 46,000 sq. ft. on Beclin Road. (Mount Pearl)
Commercial Development	5.0	2013/2014	19	59931 Newfoundland & Labrador Limited - construction of a building housing commercial space on the ground floor and residential units on the upper floors. Located on Harvey Road. (St. John's)
Commercial Development	65.0	2011/2014	19	East Port Properties Limited - demolition of a former department store in downtown St. John's and construction of a new building that will include 182,000 sq. ft. in office and retail space as well as 445 parking spaces. The City of St. John's is contributing $5 million towards parking spaces. (St. John's)
Commercial Development	20.0	2013/2013	17	Veterans Memorial Business Park - development of a 241-acre business park which will include retail, commercial and industrial space. To be located near Spaniard's Bay on the intersection of Route 73 and Route 70. Capital costs are for infrastructure development in 2013. (Spaniard's Bay)
Commercial Development	30.0	2010/2015	19	Bristol Court Inc.- construction of five commercial buildings each measuring 30,000 sq. ft. To be located on Kelsey Drive. (St. John's)
Commercial/Light Industrial Park	10.0 - 12.0	2012/2014	19	Metcalfe Holdings Ltd. - development of a new commercial/light industrial park adjacent to Fowler's Road. Project is currently in the first of two phases. (Conception Bay South, St. John's)
Office Building	1.0	2013/2013	2	55892 Newfoundland & Labrador Limited - construction of a two-storey, 8,000 sq. ft. professional office building at Tamarack Drive. (Labrador City)
Office Building	10.0	2013/2015	19	Monarch Development Inc. - construction of a 40,000 sq. ft. LEED certified office building at the corner of Portugal Cove Road and Major's Path. (St. John's)
Office Building	50.0	2011/2013	19	Fortis Properties Corporation - construction of a 12-storey, 152,000 sq. ft. Class A office building with 261 parking spaces located at the corner of Springdale Street, New Gower Street and Hamilton Avenue. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Office Buildings	8.0	2011/2014	19	Karamar Holdings Limited - construction of two four-storey office buildings to be located on Kelsey Drive. The buildings will total 80,000 sq. ft. (St. John's)
Office Complex*	2.5	2013/2014	1	Nunatsiavut Government - construction of the Makkovik Office Complex. Will consist of 17 offices, a dental clinic and daycare facility. (Makkovik)
Restaurants	12.0	2012/2013	19	Harbour Walk Hospitality Group Inc. - construction of a two-storey, 16,000 sq. ft. building on the St. John's waterfront. Will house two new restaurants. (St. John's)
Tank Farm	3.0	2011/2013	19	Pardy's Holdings Limited - construction of an enclosed tank farm to store water-based drilling mud. Partial federal funding. (Mount Pearl)
Education				
Building Expansion	6.8	2012/2013	19	Memorial University of Newfoundland - construction of a single storey extension to the S.J. Carew Building. Extension will provide 1,000 sq. metres of usable office space. (St. John's)
Building Renovation	16.5	2013/2023	19	Memorial University of Newfoundland - renovation of the previous Battery Hotel to increase space for university business and activities. (St. John's)
Campus Maintenance*	10.0	2013/2013	8, 19	Annual maintenance of various Memorial University of Newfoundland buildings. Provincial funds. (Corner Brook, St. John's)
Faculty of Medicine Expansion*	21.8	2009/2013	19	Expansion to the existing Faculty of Medicine at Memorial University of Newfoundland to accommodate an increase from 60 to 80 students and enhancement to programs. Provincial funds. (St. John's)
Infrastructure for Cold-Water and Deep-Sea Research*	20.6	2010/2013	19	Memorial University of Newfoundland - creation of facilities for the study of cold-water and deep-sea organisms, infectious diseases affecting marine animals, invasive aquatic species and ecosystems at the Ocean Sciences Centre. The funding will be used for the construction of new buildings, laboratories, research facilities and equipment. Primarily funded by the provincial and federal governments. (Logy Bay-Middle Cove-Outer Cove)
Laboratory Upgrades*	4.9	2013/2013	8, 19	Laboratory upgrades at Memorial University of Newfoundland. Provincial funds. (Corner Brook, St. John's)
Renovations to Student Residences*	45.5	2007/2015	8, 19	Renovations to existing student residences at Memorial University's St. John's and Grenfell campuses. Total anticipated expenditures of $8.7 million for the 2013/14 fiscal year. Provincial funds. (Corner Brook, St. John's)
Research Facility*	7.0	2010/2013	19	Construction of the Centre for Arctic Resource and Development (CARD) at C-Core. CARD is being developed to conduct medium-term to long-term research and development to improve the capacity and capability of hydrocarbon development in the Arctic and ice/ iceberg prone regions. Expected expenditures of approximately $4.0 million in 2013/14. Provincial contributions. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Residences*	88.3	2008/2013	8, 19	Construction of new student residences at Memorial University's St. John's and Grenfell campuses. Projected expenditures of $13.7 million for the 2013/14 fiscal year. Provincial funds. (Corner Brook, St. John's)
School Construction and Renovations*	101.0	2013/2013	Various	Various activities including new school construction, renovations, extensions and major maintenance projects. Provincial funds. (Various)
Health Care/Personal Care				
Diagnostic Imaging Space*	29.8	2009/2015	19	Construction of space to accommodate a new Positron Emission Tomography (PET) scanner and to co-locate the PET/Cyclotron and nuclear medicine services in a single location. Provincial funds. (St. John's)
Emergency Department Redevelopment*	4.1	2009/2013	19	Redevelopment of the Emergency Department at St. Clare's Mercy Hospital. Provincial funds. (St. John's)
Facility Expansion	2.5	2013/2013	19	Iris Kirby House Inc. - expansion of a women's crisis shelter facility to increase the number of emergency beds. Partial provincial and federal funding. (St. John's)
Health Care Facilities*	60.2	2013/2013	Various	Expenditures for renovations and upgrades to existing health facilities. Includes $40.2 million for equipment purchases. Provincial funds. (Various)
Health Centre*	90.0	2007/2013	2	Construction of a new Labrador West Health Centre to replace the existing Captain William Jackman Memorial Hospital. Also includes space for community-based health services. Provincial funds. (Labrador City)
Health Centre*	8.4	2007/2013	6	Construction of a new health centre to replace the existing Strait of Belle Isle Health Centre. Provincial funds. (Flower's Cove)
Health Centre*	TBD	2010/ TBD	16	Construction of a new facility to provide primary health care services to residents of the Burin Peninsula North area. Provincial funds. (Boat Harbour)
Health Centre*	Pending Planning and Engineering	TBD	11	Construction of a new health centre to replace the existing Green Bay Health Centre. Provincial funds. (Springdale)
Health Centre*	2.2	2011/2013	14	Construction of a new health centre to replace the existing Glovertown Health Centre. Provincial funds. (Glovertown)
Hospital*	227.0	2013/2015	8	Expenditures reflect three-year funding to advance the construction of a new regional hospital to replace the existing Western Memorial Regional Hospital. Provincial funds. (Corner Brook)
Hospital Redevelopment*	30.1	2009/2013	12	Renovations and redevelopment of the Central Newfoundland Regional Health Centre. Provincial funds. (Grand Falls-Windsor)
Long-Term Care Home*	150.0	2008/2013	19	Construction of a new long-term care home to replace the existing Hoyles Escasoni Complex. Provincial funds. (St. John's)
Long-Term Care Home and Ambulatory Care Redevelopment*	108.2	2009/2014	17	Construction of a new long-term care home and funding for the redevelopment of the ambulatory care area at Carbonear General Hospital. Provincial funds. (Carbonear)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Long-Term Care Home and Dementia Bungalow*	29.9	2006/2013	14	Construction of new space for 63 residents, including a 12-bed protective care facility, as well as the development of clinical space for laboratory and x-ray services and an after-hours clinic. Provincial funds. (Lewisporte)
Long-Term Care Home Redevelopment*	2.9	2012/2013	8	Redevelopment of vacant wing to provide restorative care services. Provincial funds. (Corner Brook)
Mental Health Facility*	Pending Planning and Engineering	TBD	19	Construction of a new mental health facility to replace the existing Waterford Hospital. Provincial funds. (St. John's)
Protective Care Residence*	2.3	2013/2013	15	Construction of a 12-bed protective care facility to accommodate residents with mild and moderate dementia. Provincial funds. (Clarenville)
Protective Care Residence*	2.3	2010/2013	15	Construction of a 12-bed protective care facility to accommodate residents with mild and moderate dementia. Provincial funds. (Bonavista)
Research Centre*	37.0	2009/2013	19	Construction of an interdisciplinary research centre in human genetics at Memorial University of Newfoundland. Includes an $11.2 million contribution from the Canadian Foundation for Innovation. (St. John's)
Treatment Centre for Adults with Addictions*	8.9	2010/2014	17	New treatment centre for adults with addictions. Provincial funds. (Harbour Grace)
Treatment Centre for Children and Youth with Complex Mental Health Needs*	12.4	2009/2013	19	Construction of a new treatment centre for children and youth with complex mental health needs. Provincial funds. (Paradise)
Treatment Centre for Youth with Addictions*	12.7	2009/2013	12	Construction of a new treatment centre for youth with addictions. Provincial funds. (Grand Falls-Windsor)
Industrial/Manufacturing				
Building Refurbishment*	5.0	2013/2013	8	Corner Brook Port Corporation - conversion of the former gypsum processing plant to a mixed use industrial facility. Partial federal/ provincial funds. (Corner Brook)
Capital Expenditures	118.0	2013/2013	15	North Atlantic Refining Ltd. - ongoing capital expenditures. (Come By Chance)
Concrete Operation Expansion	6.0	2011/2013	2	H & H Enterprises Ltd. - expansion of a concrete products operation. Will involve the construction of a new building, development of pre-casting operations, a crushing operation to supply aggregates to the plant and the acquisition of new trucks, equipment, dust collection system and air filtration system. (Wabush)
Harvesting and Processing Enhancements	6.5	2013/2013	Various	Ocean Choice International - expenditures on the fishing fleet and five fish processing facilities. (Various)
Industrial Land Development	2.0	2012/2013	19	Baine Johnston Properties Ltd. - development of 30 acres of industrial land off East White Hills Road. Capital cost covers the installation of water/sewer and roads. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Nickel Processing Facility	US$4,250.0	2009/2015	18	Vale Newfoundland and Labrador Limited - construction of a nickel processing facility with an annual capacity of 50,000 tonnes of finished nickel. Capital expenditures of US$1.216 billion expected in 2013. (Long Harbour)
Paper Mill Expenditures	1.9	2013/2013	8	Corner Brook Pulp and Paper Limited - routine capital expenditures. (Corner Brook)
Treatment Plant	NA	2013/2013	15	Marwood Ltd. - set-up of a wood preservation operation with integrated value-added wood product manufacturing capacity. (Jamestown)
Mining and Oil & Gas				
Capital Expenditures	NA	2013/2013	12	Teck Duck Pond Operations - planned expenditures to sustain mining and milling operation and development of the Boundary deposit. (Millertown - Buchans Area)
Direct Shipping Iron Ore Mine (Phase I)	75.0	2010/2013	2	Labrador Iron Mines Holdings Limited - development of an open pit iron ore mining project. Includes construction of the Silver Yards plant and development of the James deposit. Production started mid-2011 with full project ramp-up expected in 2013. (Northwestern Labrador)
Direct-Shipping Mine	5.3	2013/2014	2	Tata Steel Minerals Canada Ltd./New Millennium Capital Corp. - development of the Joan Lake Direct-Shipping Ore project which involves mining of iron ore from six deposits in western Labrador. The iron ore will be processed at facilities in the Elross Lake area. Spending reflects purchase of haul truck and road development. (Northwestern Labrador)
Direct-Shipping Mine	630.0	2011/2014	2	Tata Steel Minerals Canada Ltd. - reopening of former iron ore mines. Includes the construction of a processing plant, rail and camp facilities, and a power plant. Approximately 75% of the project cost will be spent in Newfoundland and Labrador with the remaining slated for Quebec. (Elross Lake Area)
Hebron Oil Development	14,000.0	2008/2024	Offshore	ExxonMobil Canada Properties and co-venturers - development of the Hebron oil field. The Hebron Project, located approximately 340 kilometres offshore, is a joint venture among ExxonMobil Canada Properties, Chevron Canada Limited, Suncor Energy Inc., Statoil Canada Ltd., and Nalcor Energy - Oil and Gas. The Hebron field is estimated by industry to contain approximately 700 million barrels of recoverable reserves. Construction of the gravity-based structure began in 2012 at the Bull Arm fabrication site and commencement of topsides fabrication is anticipated for 2013. Production of oil is expected to begin in 2017. Expenditures cover capital costs to 2024 when the initial drilling program concludes. Production is expected to continue until 2046. (Offshore Newfoundland)
Hibernia Southern Extension Unit	1,700.0	2011/2015	Offshore	ExxonMobil Canada Properties (operator) and Hibernia Southern Extension participants - development to enable the production of oil from the Hibernia Southern Extension Unit. Includes the drilling of production wells from the existing Hibernia GBS; the drilling of subsea water injection wells from a mobile drilling unit; and GBS topsides modifications. (Offshore Newfoundland)
Mine Development	1,273.0	2013/2015	2	Alderon Iron Ore Corp. - the "Kami Project" involves mining and processing iron ore from an open pit operation near Wabush and Labrador City. (Labrador West)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Mine Expansion (Phase I & II)	828.0	2010/2013	2	Iron Ore Company of Canada - expansion project (Phase I and II) to increase mine production from 18 million tonnes to 23.3 million tonnes of concentrate. Phase I expansion reported to be operational as of August 2012. Phase II construction continues into 2013. (Labrador City)
Mine Reactivation	98.1	2012/2014	16	Newspar - reactivation of an underground fluorspar mine, expansion of the existing mill, construction of a new tailings management facility, and building of a new marine terminal, including a deep-water wharf. Provincial repayable contribution of $17 million towards construction of the wharf. (St. Lawrence)
Mineral Exploration	213.0	2013/2013	Various	Expenditure estimates prepared by the Department of Natural Resources for mineral exploration and deposit appraisal. Regional breakdown: $182 million in Labrador and $31 million for the Island. (Various)
Oil-related Capital Expenditures	254.0	2013/2013	Offshore	Suncor Energy Inc. and partners – development and sustaining capital for the Terra Nova oil field. (Offshore Newfoundland)
South White Rose Extension	1,200.0	2012/2014	NA	Husky Energy – subsea extension of the White Rose development to include the South White Rose Extension satellite field. First oil production is anticipated in late 2014. (Offshore Newfoundland)
Municipal Infrastructure				
2011 Municipal Capital Works Program*	105.9	2011/2015	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Building Canada Fund - Communities and Base Component*	249.0	2009/2014	Various	Program to assist municipalities in improving infrastructure. Federal/ provincial/municipal cost-shared. Total cost excludes funding for the Recreation Complex in Mount Pearl. (Various)
Federal Gas Tax Program*	144.4	2006/2014	Various	Funding agreement allocating municipalities' revenues from gas taxes. These funds are to be invested in capital projects that result in environmentally sustainable municipal infrastructure. Federal funds. (Various)
Fire Station	5.7	2013/2014	19	City of St. John's - construction of a new 1,260 sq. metre, three-bay fire station to replace a 50+ year old facility. This new facility will provide improved living and working environment for staff as well as improved response times to the service area. To be located on Blackmarsh Road. (St. John's)
Multi-year Municipal Capital Works*	189.1	2008/2014	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Municipal Improvements	4.5	2013/2013	12	Town of Grand Falls-Windsor - expansion of an industrial park and upgrading and paving of existing streets. (Grand Falls-Windsor)
Solid Waste Management Strategy*	200.0	2007/2019	Various	This program provides funding to support planning and infrastructure associated with the implementation of the Provincial Waste Management Strategy. Funding is sourced from the federal/ provincial gas tax agreement and direct provincial funding. (Various)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Upgrades and Repairs to Sewage Treatment Facilities	5.5	2011/2013	19	City of St. John's - repairs to the Riverhead Wastewater Treatment Facility related to the lining of the digester tanks. (St. John's)
Water and Sewage Treatment Facilities (Canada Strategic Infrastructure Fund II)*	67.0	2009/2013	8, 3	Two projects, the Corner Brook Water Treatment Facility and the Happy Valley-Goose Bay Sewage Treatment Facility. Federal/ provincial/municipal cost-shared. (Corner Brook, Happy Valley-Goose Bay)
Water Transmission Main Replacement Program	34.0	2013/2016	19	City of St. John's - multi-year replacement program to construct new water transmission mains. (St. John's)
Residential				
Affordable Housing Program*	83.1	2003/2014	Various	Newfoundland and Labrador Housing Corporation - the objective of this program is to increase the supply of affordable housing in Newfoundland and Labrador by providing forgivable loans to assist in the creation of new affordable rental housing. Federal/provincial cost-shared on a 50/50 basis. $8.8 million to be spent in 2013/14. (Various)
Apartment Building	30.0	2013/2015	19	Killam Properties Inc. - construction of an 150-unit apartment building. (St. John's)
Apartment Building	TBD	2013/2013	19	N.D. Dobbin Properties Ltd. - construction of a three-storey, 15-unit rental apartment building for seniors on Empire Avenue. (St. John's)
Apartment Building	20.0	2013/2013	2	Gapco Enterprises - construction of a 108-unit, four-storey apartment building on Booth Avenue. (Labrador City)
Apartment Building	4.5	2012/2013	8	Trueman Developments Ltd. - construction of "West Valley Gardens", a 39-unit apartment building at the corner of West Valley Road and Central Street. (Corner Brook)
Apartment Renovations	5.2	2013/2013	2, 14, 19	Northern Property Real Estate Investment Trust - capital improvements, renovations and upgrades on various apartment buildings. (Labrador City, Gander, St. John's)
Community Development	20.0	2010/2016	19	Canada Lands Company CLC Limited - redevelopment of the Pleasantville area into a residential community with a mix of housing types including single-family dwellings, townhomes, apartments, and condominiums. Opportunities for some commercial space are also being considered. Expenditure figure covers land development costs only. (St. John's)
Community Development	40.0	2013/2013	19	10718 Nfld. Inc. - development of "Glencrest at Southlands". Will include a mix of residential, commercial and industrial lots and cover 2,500 acres of land. Estimated total cost of $4 billion over the life of the project (2012-2032). KMK Capital Inc. will manage this development. (St. John's)
Condominium Development	18.0	2012/2013	19	Redwood Management Ltd. - construction of a 68,020 sq. ft., four-storey building on Topsail Road containing 52 units plus a parking garage. (St. John's)
Condominium Development	6.5	2012/2014	19	Gibraltar Development Ltd. - construction of a five-storey 28-unit condominium building on Rhodora Street. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Condominium Development	22.0	2013/2014	19	Manga Hotels Group - development of 85 condominium units at the site of the former Star of Sea Hall on Henry Street. (St. John's)
Condominium Development	25.0 - 30.0	2013/2015	19	Regal Realty Limited - two-phase condominium development in Virginia Park. Will consist of two, five-storey buildings containing 130 units each as well as one free-standing 4,000 sq. ft. building for potential commercial development. (St. John's)
Condominium Development	100.0	2013/2016	19	KMK Capital Inc. - development of Tiffany Condominiums, two 16-storey buildings consisting of a total of 240 residential units as well as a two-level underground parking garage. (St. John's)
Condominium Development	10.0	2013/2015	19	KMK Capital Inc. - development of the Fairway Condominiums; a 40-unit, four-storey building adjacent to the Clovelly Golf Course. (St. John's)
Condominium Development	47.0	2012/2016	19	61902 Newfoundland & Labrador Limited - development of Westfield Condominiums off Captain Whelan Drive. Will consist of construction of 60 buildings with four 1,000 sq. ft. units per building. KMK Capital Inc. is managing this development. (St. John's)
Condominium Development	60.0	2012/2016	19	Rockmount Properties Inc. - construction of the Sundara Condominiums on Blackmarsh Road. Plans include four, three-storey condominium buildings featuring 45 units per building with underground parking. (Mount Pearl)
Condominium Development	11.0	2012/2014	19	342 Duckworth Street Developments LP - residential and commercial redevelopment of the former CBC building on Duckworth Street, to be known as the "Marconi" Building. A total of 47 condominiums will be developed. (St. John's)
Condominium Development	14.0	2008/2015	8	Bayview Estates Inc.- construction of a 50-unit development called "Bayview Condominiums". 34 units completed. Four units to be constructed in 2013. (Corner Brook)
Condominium Development	21.0	2013/2013	19	Belvedere Development Corporation - construction of "The Kingsbury Condominiums," a 44-unit condominium building located on Margarets Place (off Newtown Road). (St. John's)
Condominium Development	18.5	2013/2013	19	Pinnacle Developments Inc. - construction of "The Pinnacle Condominiums," a 53-unit, five-storey condominium building on LeMarchant Road with two levels of underground parking. (St. John's)
Housing Development	NA	2000/2016	19	Cabot Development Corporation Limited - construction of a housing development named “Clovelly Trails” located off Stavanger Drive. In 2013, 105 homes will be constructed as part of Stage 3C and 70 homes will be constructed as part of Stage 4. (St. John's)
Modernization & Improvements*	9.2	2013/2013	Various	Newfoundland and Labrador Housing Corporation - planned improvements to social housing stock. Provincial funds. (Various)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Parking Garage/ Condominium Development	11.0	2012/2014	19	Duckworth Street Parkade LP/Bell Street Developments LP - construction of two buildings on Duckworth Street and Henry Street known as 'Metropark' and 'Mirador'. The first phase (Metropark) will consist of a 408 stall parking garage available to both condominium owners as well as a selection available to the general public. The second phase (Mirador) will include construction of a five-storey condominium building containing 50 units. Start and end dates shown cover parking garage construction only. (St. John's)
Provincial Home Repair Program*	10.4	2013/2013	Various	Newfoundland and Labrador Housing Corporation - a combination grant/loan program to aid low-income households with home repairs. Includes $2.0 million of repayable loans. Federal/provincial funds. (Various)
Residential Development	20.0	2013/2015	19	Nolan Hall Real Estate Ltd. - construction of "Harbourside Condominiums and Spa", an 80-unit building on Temperance Street and Battery Road consisting of condominiums and penthouses. The building is five levels over Temperance Street and four levels over Battery Road and has a total area of 7,840 sq. metres. (St. John's)
Residential Development	11.0	2012/2014	19	345-353 Duckworth Street Developments LP - redevelopment of the former Newtel Building on Duckworth Street to be called 'Mix' which will consist of 83 residential condominium units as well as retail space. (St. John's)
Residential Development	12.0	2012/2015	19	Wrightland Development Corporation - development of "Mclea Park" off Shaw Street. Will include construction of four townhouses; seven executive building lots; and two units in a converted heritage structure. (St. John's)
Residential Development	3.0	2013/2014	19	Cro-at Developments Inc. - two-phase residential development from an existing building on Hamilton Avenue. Phase I will include the development of nine townhouses. Phase II will include the development of 20 condominium units. Costs are for Phase I only. (St. John's)
Residential Development	8.5	2011/2013	19	Gibraltar Development Ltd. - construction of two, three-storey residential condominium buildings for seniors on Freshwater Road consisting of 55 units as well as two semi-detached dwellings with four units each. (St. John's)
Residential Development	16.5	2013/2016	19	Reardon Construction and Development Ltd. - development of 55 condominium/townhouse style units off Ruby Line. (St. John's)
Roof Replacement*	1.0	2013/2013	19	Newfoundland and Labrador Housing Corporation - roof replacement on several Pleasantville apartment buildings. (St. John's)
Subdivision Development	80.0	2011/2015	19	King William Development Limited - development of the "Virginia Water Village" subdivision. Project is currently in its third phase with 65 houses to be constructed in 2013/2014. (St. John's)
Subdivision Development	1.0	2012/2013	8	Marine Contractors Inc. - land development for the 20-lot "Stratton" subdivision off Massey Drive. (Corner Brook)
Subdivision Development	45.0	2012/2016	19	Wrightland Development Corporation - construction of the 113-lot "Sunset Landing" subdivision. To be developed over four phases. (Conception Bay South)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Subdivision Development	1.0 - 1.2	2013/2013	19	HJR Holdings Ltd. - estimated 2013 development expenditures for "Lawrence Pond Estates", a 140-lot subdivision on the Conception Bay Highway. (Conception Bay South)
Subdivision Development	4.5	2013/2015	19	Signature Homes Inc. - construction of approximately 15 single-family homes at the extension to Stratton Place in Chamberlains. (Conception Bay South)
Subdivision Development	20.0	2013/2015	19	Nosegard Holdings Ltd. - development of a new residential subdivision featuring 50 single detached homes. To be located north of Coventry Way, off Empire Avenue. (St. John's)
Subdivision Development	4.0	2012/2013	14	Cecon Development Corporation - land and servicing development for phase 1 of the "Eastgate" subdivision located off Cooper Boulevard. This phase will include 123 residential lots. (Gander)
Subdivision Development	25.0	2009/2016	19	Bristol Development Inc. - land development for the 450-lot "Bristolwood" subdivision off Kenmount Road. Approximately 100 lots will be developed this year at a cost of $4 million. (St. John's)
Subdivision Development	5.0	2013/2014	19	Reardon Construction and Development Ltd. - land development and construction of 12 single-family homes in the "Waterford Hills Park" subdivision on Old Petty Harbour Road. (St. John's)
Subdivision Development	7.5	2011/2013	19	Deer Park Contracting Ltd. - construction of 10 luxury homes on Halliday Place off Elizabeth Avenue. Capital cost estimate by Department of Finance. (St. John's)
Subdivision Development	26.0	2011/2013	19	ERCO Developments Inc. & New Victorian Homes Inc. - completion of the "Southridge" subdivision. (St. John's)
Subdivision Development	50.0	2010/2018	19	ERCO Developments Inc. & New Victorian Homes Inc. - continued development of the "Grand Meadows" subdivision. 40 houses to be constructed in 2013. (Paradise)
Subdivision Development	20.0	2009/2013	19	ERCO Developments Inc. & New Victorian Homes Inc. - completion of the "Ashlin Ridge" subdivision. (St. John's)
Subdivision Development	122.0	2005/2017	19	Octagon Development Corporation - construction of the "Adam's Pond" subdivision consisting of a total of 350 homes. Approximately 30 homes to be constructed in 2013. (Paradise)
Subdivision Development	10.0	2009/2016	19	Donovan Homes Ltd. - land development for the fifth phase of the "Mount Carson Terrace" subdivision off Mount Carson Avenue. Approximately 32 lots will be developed this year at a cost of $1.2 million. (Mount Pearl)
Subdivision Development	6.5	2013/2013	8	52453 Newfoundland and Labrador Limited - ongoing construction of "Pratt Street Extension" subdivision with 24 units to be constructed this year. (Corner Brook)
Subdivision Development	15.0 - 16.0	2011/2014	19	Karwood Estates Inc. - subdivision to be constructed in Karwood Estates near Neil's Pond Walking Trail. Construction of Phase III will commence this year and consist of 40 houses. (Paradise)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Subdivision Development	21.7	2013/2014	19	Development of a subdivision that will consist of approximately 200 single homes, named "City View Terrace". Expenditures reflect the cost of the remaining 57 houses to be completed. Triple D Holdings Limited is developing the land. (St. John's)
Townhouse Development	2.5	2013/2013	19	Republic Properties Inc. - construction of six executive townhouses on Southside Road. (St. John's)
Townhouse Development	9.0	2013/2015	19	KMK Capital Inc.- development of 27 townhouse style dwelling units on Mount Cashel Road. (St. John's)
Tourism/Culture/Recreation				
Building Restoration*	23.7	2009/2015	19	Restoration of the Colonial Building and grounds for use as an interpretation centre, featuring the political history of Newfoundland and Labrador. Will include office space for government staff and provincial heritage organizations. Current work will address the interior structural building systems. Projected expenditure of $9.5 million for the 2013/14 fiscal year. Federal/provincial cost-shared. (St. John's)
Church	3.0	2012/2013	19	St. Michael and All Angels Anglican Church - construction of a church on the corner of Ladysmith Drive and Kiwanis Street. (St. John's)
Convention Centre Expansion*	64.0	2013/2015	19	City of St. John's - expansion of the current convention centre to increase capacity and allow the hosting of much larger conventions. Partial provincial and federal funding. (St. John's)
Cultural Centre*	13.4	2013/2014	1	Nunatsiavut Government - construction of the new Torngasok Cultural Centre. Partial federal funds. (Nain)
Hotel	17.0	2012/2013	19	Manga Hotels Group - construction of a Hampton Inn and Suites on Stavanger Drive featuring 129 rooms and 2,500 sq. ft. of meeting room space contained within five storeys. (St. John's)
Hotel	25.0	2013/2014	19	Manga Hotels Group - construction of a Hilton Garden Inn with 155 guest rooms and 5,000 sq. ft. of conference facilities located at New Gower Street/Springdale Street/Pleasant Street. (St. John's)
Hotel	14.0	2012/2014	19	Steele Hotels Limited - construction of a 90-room hotel with on-site meeting space and a restaurant between Water Street and George Street West. (St. John's)
Hotel	TBD	2013/2015	19	Northland Properties Corporation - construction of a 200-room Sandman Signature Hotel with convention centre (meeting and banquet rooms), swimming pool, two attached restaurants plus another stand-alone restaurant and parking for approximately 360 vehicles. To be located at 227-245 Kenmount Road. (St. John's)
Hotel	10.0	2013/2015	19	Monarch Development Inc. - construction of a three-storey, 110-room hotel on International Place. (St. John's)
Hotel	35.0	2013/2015	19	Southwest Properties Ltd. - construction of a 150-room hotel and two-level parking garage located at 123 Water Street. (St. John's)
Hotel/Condominium	20.0	2013/2015	19	Republic Properties Inc. - construction of an extended stay 25-room boutique hotel on Duckworth Street with retail space and a residential condominium with parking garage. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Movie Theatre	NA	2012/2014	19	Empire Theatres Limited - construction of a new eight-screen theatre complex in the Field Power Centre on Torbay Road. (St. John's)
Movie Theatre Renovation	NA	2012/2013	19	Empire Theatres Limited - renovation of the existing theatre located in the Avalon Mall. Renovations will feature one-stop concessions area for tickets and treats, new auditorium seating, updated lobby with lounge seating and box office/guest services. (St. John's)
Pool Upgrade	1.5	2013/2014	19	City of St. John's - upgrades to the Bannerman Park Pool House. Will include construction of fully accessible washrooms and change rooms, a space designed to enhance community use in the park and the installation of a new filtration system. (St. John's)
Recreation Complex	47.0	2009/2014	19	City of Mount Pearl - construction of the Pearlgate Recreation Multiplex. A national standard ice pad adjoining the Glacier Arena has already been constructed. An expansion to the existing Reid Centre to accommodate a 60,000 sq. ft. facility that will house a 25,000 sq. ft. aquatics complex, a fitness centre with indoor walking track, weight training room, fitness program spaces, multi-purpose room and retail space. Municipal funding of $35.7 million with the remainder cost-shared between the provincial and federal governments. (Mount Pearl)
Recreational Infrastructure Program*	111.5	2011/2015	Various	Construction of recreational facilities across the province including ice arenas in Makkovik, Harbour Grace, Paradise and Conception Bay South; community multi-purpose buildings in Hopedale and Pasadena; and pool facilities in Marystown and Lewisporte. Provincial contribution of $73.1 million. (Various)
Resort Renovation and Expansion	10.0	2009/2016	15	Terra Nova Resort & Golf Community - conversion of existing Terra Nova Resort hotel rooms into suites and the construction of several condominiums, a recreation centre, indoor pool and an RV park. (Port Blandford)
Sealers Memorial	1.6	2011/2014	15	Elliston Heritage Foundation Inc. - construction of a Sealers Memorial and educational Interpretation Centre to acknowledge and commemorate victims of the 1914 Sealing Disasters as well as the seal fishery's contribution to the economy and social fabric of Newfoundland and Labrador. Partial federal, provincial and municipal funding. (Elliston)
Transportation				
Bridge Replacement*	49.4	2013/2015	18	Replacement of the Sir Ambrose Shea Lift Bridge. Federal and provincial funds. (Placentia)
Bus Replacement	15.0	2012/2017	19	City of St. John's - replacement of 30 buses in the Metrobus fleet. (St. John's)
Conception Bay South Bypass Extension*	26.3	2010/2013	19	Construction of bypass road extension. Funded between the federal and provincial governments. (Conception Bay South)
Ferry Service Improvements*	31.0	2013/2013	10, 18	Marine Atlantic Inc. - funding allocated to renew fleet and shore facilities and improve the ferry service linking the Island of Newfoundland and Nova Scotia. Federal funds. (Channel-Port aux Basques, Argentia)
Highway Extension*	50.4	2010/2014	19	Construction of the Team Gushue Highway Extension. Federal/ provincial cost-shared. (St. John's)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Marine Infrastructure*	5.0	2013/2013	Various	Includes ongoing maintenance of existing wharves and terminals as well as capital investment in new construction and improvements. Provincial funds. (Various)
National Highway Systems Projects*	112.0	2010/2013	Various	Program to allow improvements to roads on the National Highway System, primarily on the Trans Canada Highway. Funded under the Core National Highway component of the Building Canada Fund. Federal/provincial cost-shared. (Various)
Port Expansion*	5.0	2013/2013	8	Corner Brook Port Corporation – preparation of port lay down space to support transshipment and industrial activities. Partial federal/ provincial funds. (Corner Brook)
Provincial Roads Improvement Program*	59.0	2013/2013	Various	Includes secondary road improvement projects in various parts of the province. Provincial funds. (Various)
Salt Storage Sheds*	1.4	2013/2013	Various	Construction of road salt storage sheds. Provincial funds. (Various)
Trans Labrador Highway Phase I Surfacing*	304.6	2007/2014	2, 3	Application of hard surface on Phase I of Trans Labrador Highway from Happy Valley-Goose Bay to Wabush. Funding for this project is split between federal and provincial governments to a maximum of $50.0 million in federal contribution. (Various)
Trans Labrador Highway Widening and Hard Surfacing*	225.0	2013/2018	3, 4, 5	Widening and hard surfacing of Phase II and III of Trans Labrador Highway between Red Bay and Happy Valley-Goose Bay. Federal/ provincial cost-shared. (Various)
Vessel Refits*	20.7	2013/2013	Various	Refits of the existing fleet of nine government-owned vessels. Provincial funds. (Various)
Vessel Replacement Program*	50.3	2013/2013	Various	2013/14 cash flow for vessel replacement program. Provincial funds. (Various)
Waterdrome Expansion*	2.1	2013/2014	3	Goose Bay Airport Corporation - development of water supply service and expansion to the mole frontage (area for float planes to dock and load) at the Otter Creek Waterdrome. Partial federal/ provincial funds. (Happy Valley-Goose Bay)
Wharf and Laydown Area	1.8	2013/2013	5	Bay Bulls Properties Ltd. - construction of a loading wharf and laydown area for the shipment of rock from a nearby quarry. Will also involve the development of approximately seven hectares of land and upgrading and extension of a partially developed road. (Forteau)
Wharf Replacement	3.0 - 4.0	2013/2013	19	St. John's Port Authority - replacement of the existing wharf structure (Pier 20) located on the south side of the St. John's harbour. The new wharf structure will measure 160 metres long. (St. John's)
Utilities				
Electric Utility Capital Expenditures	50.5	2013/2013	2	Churchill Falls (Labrador) Corporation - capital expenditures for improvements and upgrades. (Churchill Falls)
Electric Utility Capital Program	80.8	2013/2013	Various	Newfoundland Power Inc. - includes capital expenditures to further upgrade and enhance electricity system. (Various)

Project	Capital Cost ($M)	Start/ End	Zone	Comments (Location)
Electric Utility Capital Program	86.5	2013/2013	Various	Newfoundland and Labrador Hydro - capital programs that include upgrades and improvements to transmission lines, distribution systems, generating facilities and electricity grid components. (Various)
Lower Churchill Project - Phase I (Muskrat Falls)	6,200.0	2012/2017	Various	Nalcor Energy - development of the Muskrat Falls Hydroelectric Generation Facility and associated transmission assets in Newfoundland and Labrador between Muskrat Falls and Churchill Falls and Muskrat Falls and Soldiers Pond. The Newfoundland and Labrador portion of the project entails construction of an 824 megawatt hydroelectric generating facility at Muskrat Falls on the lower Churchill River and over 1,500 kilometres of associated transmission line and related infrastructure. Emera Inc. of Nova Scotia will build the Maritime Link connecting the island of Newfoundland to Cape Breton, Nova Scotia. The capital cost of Emera's Maritime Link is $1.52 billion. (Various)
Other Investment				
Building Redevelopment*	57.5	2008/2015	19	Royal Newfoundland Constabulary - redevelopment of RNC Headquarters at Fort Townsend. The work will include upgrades to the headquarters building and the annex; conversion of the gymnasium into four floors of office space; expansion of the headquarter entrance and foyer; and completion of the underground link between the annex and main building. Projected expenditure for the 2013/14 fiscal year is $13.7 million. Provincial funds. (St. John's)
Capital Program*	35.0	2012/2016	Various	Royal Canadian Mounted Police - replacement and retrofitting of detachments and living quarters. Provincial/federal cost-shared on a 70/30 basis. (Various)
Environmental Remediation and Risk Management*	209.7	2009/2020	3	Department of National Defence - environmental remediation and risk management activities to be carried out through 10 sub-projects at 5 Wing Goose Bay. Projected expenditure of $16.3M for the 2013/14 fiscal year. (Happy Valley-Goose Bay)
Lifeboat Station*	5.0	2013/2015	16	Fisheries & Oceans Canada/Canadian Coast Guard - construction of a new Canadian Coast Guard Search and Rescue Lifeboat Station. This new station will include construction of a wharf, operations building with living quarters and storage facility. Federal funds. (Burin)
Multi-Purpose Facility*	118.0	2010/2014	19	Government of Canada - construction of a new facility to replace current military units in Pleasantville. Facility will be comprised of operational training space, offices and classrooms, special medical and dental facilities, warehouse and vehicle maintenance space. Federal funds. (St. John's)
Public Buildings*	42.3	2013/2013	Various	Maintenance and development of public buildings. Provincial funds. (Various)
Rural Broadband Initiative*	3.0	2013/2013	Various	Construction of infrastructure related to the delivery of Broadband Internet in rural communities through a partnership with Bell Aliant, Eastlink, EION Inc. and Great Northern Wireless. Partial provincial funding. (Various)